CITY OF HARTFORD
ENERGY ACTION PLAN

September 2014
ACKNOWLEDGEMENT

This Plan reflects the collective thoughts of the City of Hartford’s Clean Energy Task Force, whose members are committed to reducing reliance on conventional energy, reducing the cost of energy, conserving natural resources and creating an attractive business climate.

*The Task Force was assisted by Weston & Sampson Engineers Inc.*
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OVERVIEW

The City of Hartford is home to 125,000 residents and a wide array of businesses, including some of the largest insurance companies. The City also serves as the state capitol and is the hub for a number of non-profit agencies and educational institutions.

The business of providing services to this diverse customer base is costly. With 112 municipal buildings to maintain and 630 additional housing complexes, foreclosed properties and vacant land to tend to, the need to reduce costs, expand the tax base and provide employment opportunities take center stage in virtually every City initiative.

The need to reduce energy costs and decrease dependence on petroleum-based sources is intricately linked to the City’s efforts to operate in a sustainable and cost-effective manner. With state and local governments spending billions a year on energy to provide public services and meet the needs of residents, energy efficiency has expanded beyond the environmentally-conscious. Just about everyone is looking to save energy and reduce costs. The City of Hartford is no exception, and in fact, was at the forefront of establishing goals for energy efficiency.

In 2006, Hartford became a member of the International Council for Local Environmental Initiatives’ (ICLEI) Cities for Climate Protection program. In the same year, the City signed the US Mayors Climate Protection Agreement, pledging to reduce energy use by 20% and obtain 20% of its energy from renewable sources by 2018. In 2011, the State of Connecticut began utilizing the newly created Connecticut Energy Efficiency Fund and the Clean Energy Finance Investment Authority, to offer an extensive array of clean energy programs to municipalities, businesses and residents.

Through these programs, energy conservation measures have been put in place, renewable energy systems have been installed, and there have been efforts to raise public awareness of the need to reduce energy consumption through participation in energy efficiency programs. The City’s Department of Public Works (DPW) has taken a lead role in implementing many of these efforts and is working directly with the Mayor’s office in order to achieve the goal.
CITY OF HARTFORD ENERGY CONSERVATION HIGHLIGHTS

**2012**  Clean Energy Task Force (CETF) is created to increase awareness and bolster cooperation among city departments, residents and other stakeholders.

**2013**  City reaffirms the Clean Energy Communities Pledge to reduce energy consumption 20% by 2018 and achieve incremental energy reduction goals for each fiscal year.

Mary Hooker Magnet School is one of three Connecticut schools and among 64 nationwide named by U.S. Department of Education as a Green Ribbon school for its focus on sustainability and energy conservation. The school was certified as a LEED-platinum building, certified in 2011

City contracts with Aequitas for electric commodity purchase with renewable energy profile.

Controls are installed in City’s water spray pools to allow local, timed control during use to significantly reduce water consumption and waste water processing

City teams with CEFIA (Clean Energy Finance and Investment Authority) for C- PACE (Commercial Property Assessed Clean Energy) funding which allows long-term financing of energy upgrades through benefit assessment on property tax bills.

Hartford becomes one of the first recipients of a statewide microgrid pilot program - $2.06 million is awarded for a combined heat and power generator for the Parkville Community Elementary School/Senior Center/Library. The microgrid will generate its own electricity and hot water to be used daily. Back-up power will be provided in the event of long term power outages to the Parkville Community Elementary School/Senior Center/Library, a nearby the gas station and food market.

**2014**  Process for developing an Energy Improvement Districts is approved by City Council.

Lighting retrofits are installed at the Department of Public Works.

Source One is contracted to carry out a comprehensive benchmarking program and to monitor energy savings and use.
The City is continuing to pursue its goal of reducing energy consumption in its buildings by 20% and purchasing at least 20% of the electricity consumed by municipal facilities from clean, renewable energy sources by 2018. The City also wishes to play a role in the Connecticut Department of Environmental Protection's (DEEP) Lead by Example Program which has set forth the goal of reducing energy use in state and local buildings and operations.

Fiscal Year 2011-12 has been established as the City's energy baseline for municipal properties, which include City buildings and facilities, schools and street lights. Thus far, the energy conservation measures that have been implemented have resulted in a 2.1% reduction in energy consumption. The City is intent on doing more. With a total consumption of 266,000 MMBTUs, the City would need to reduce its consumption by 53,200 MMBTUs to meet the 20% goal.

The Clean Energy Task Force is taking the lead in establishing a framework for achieving this goal. Through the preparation and implementation of this Energy Action Plan, the Task Force would begin to accomplish the following objectives:

- Establish baseline energy consumption and track savings
- Formalize the City’s efforts and develop recommendations
- Continue to implement energy conservation and alternative energy measures
- Partner with state agencies for technical and financial assistance
- Engage a cross section of participation in energy conservation and alternative energy

*Throughout this document a common unit will be utilized to represent different types of energy; thus kWh of electricity, CCF of natural gas and gallons of oil will be converted to equivalent values in MMBTU which is 1,000,000 BTU (British Thermal Units).*
CURRENT ENERGY PROFILE

The City of Hartford is responsible for approximately 630 properties totaling over 8 million square feet (SF) which include municipal offices, emergency services, public, foreclosed properties and land as shown in Figure 1. “Other” includes auditoriums, park facilities, cold storage, cultural centers, medical facilities, libraries, parking, police and fire, and recreation.

Energy is provided to these facilities from a variety of sources. CL&P distributes electricity supplied by Aequitas who is currently under contract through November 2015. The majority of municipal buildings use natural gas or steam for heat. Connecticut Natural Gas (CNG) provides natural gas to various buildings; Hartford Steam delivers steam and chilled water to City Hall and the Hartford Public Library; and private companies provide oil for heat in outlying buildings, primarily pump stations.

As shown in Table 1, these facilities consume 69,000 MWhs of electricity, 303,660 Therms of gas, 10,359 M lbs of steam and 13,000 M Ton-hrs of chilled water annually.

<table>
<thead>
<tr>
<th>Type</th>
<th>Quantity (units)</th>
<th>MBTU Equivalent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Electricity</td>
<td>69,769.6 MWh</td>
<td>238,124</td>
</tr>
<tr>
<td>Natural Gas</td>
<td>322,168 CCF</td>
<td>31,572</td>
</tr>
<tr>
<td>Chilled Water</td>
<td>13,000 Mton-hr</td>
<td>156,000</td>
</tr>
<tr>
<td>Steam</td>
<td>10,359 M lb</td>
<td>10,204</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>435,900</td>
</tr>
</tbody>
</table>

As shown in Table 2, the City operates a diverse fleet of vehicles and equipment. Based on 2012 operations, 398,548 gallons of gasoline and 153,474 gallons of diesel fuel were consumed.

<table>
<thead>
<tr>
<th>Type</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Passenger vehicles &amp; vehicles up</td>
<td>561</td>
</tr>
<tr>
<td>Police motorcycles</td>
<td>20</td>
</tr>
<tr>
<td>Trucks &amp; vehicles over 1 ton</td>
<td>72</td>
</tr>
<tr>
<td>Mowers, tractors, specialized</td>
<td>339</td>
</tr>
<tr>
<td>Heavy equipment</td>
<td>44</td>
</tr>
</tbody>
</table>
Energy consumption can also be broken down by user category as shown in Table 3.

<table>
<thead>
<tr>
<th>Type</th>
<th>Electric kWh</th>
<th>Gas CCF</th>
<th>Steam M lbs</th>
<th>Chilled Water MT</th>
<th>MMBTu equivalent</th>
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</thead>
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<tr>
<td>DPW</td>
<td>9,800,071</td>
<td>115,603</td>
<td>5,290</td>
<td>13,000</td>
<td>205,988</td>
</tr>
<tr>
<td>Fire Department</td>
<td>1,113,904</td>
<td>41,076</td>
<td></td>
<td></td>
<td>7,8</td>
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<tr>
<td>Libraries</td>
<td>1,613,375</td>
<td>-</td>
<td>5,069</td>
<td></td>
<td>10,499</td>
</tr>
<tr>
<td>Police Department</td>
<td>4,042,357</td>
<td>1,203</td>
<td></td>
<td></td>
<td>13,914</td>
</tr>
<tr>
<td>Schools</td>
<td>35,558,596</td>
<td>159,822</td>
<td></td>
<td></td>
<td>137,024</td>
</tr>
<tr>
<td>Street Lights</td>
<td>1,723,613</td>
<td></td>
<td></td>
<td></td>
<td>5,8</td>
</tr>
<tr>
<td>Other</td>
<td>15,917,716</td>
<td>4,464</td>
<td></td>
<td></td>
<td>54,765</td>
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<tr>
<td>TOTAL</td>
<td>69,769,632</td>
<td>322,168</td>
<td>10,359</td>
<td>13,000</td>
<td>435,900</td>
</tr>
</tbody>
</table>

**TRACKING PROGRESS**

Since the baseline year of 2011-2012, the City has invested $1,118,850 in energy conservation measures and has received $360,670 of incentives from utilities. These measures have reduced electricity by 2,099,869 kWh and natural gas by 22,725 CCF. These energy reductions translate into annual savings of $693,887. Overall building energy use has been reduced by 2.1%.

Energy consumption in municipal buildings has been monitored since 2013 through the use of the US Environmental Protection Agency’s (EPA) online database called EPA Portfolio Manager. This on-line software tool allows the City to compare its buildings to other, similar structures to determine relative efficiencies. The database also allows the City to follow energy use trending to help determine if a building’s efficiency is changing.

The City contracted with SourceOne to obtain all of the necessary information to create a comprehensive database. Once complete, the system will serve as a data inventory and as a means to identify buildings where energy efficiency improvements may be warranted.

To achieve its goal of reducing building energy consumption by at least 20% (53,200 MMBTUs) by the completion of FY 2018, the City has committed to phasing in reductions as follows:

- Fiscal Year 2012-13: 5% Reduction
- Fiscal Year 2013-14: 8% Reduction
- Fiscal Year 2014-15: 11% Reduction
- Fiscal Year 2015-16: 14% Reduction
- Fiscal Year 2016-17: 17% Reduction
- Fiscal Year 2017-18: 20% Reduction
NOTE: These goals are on a BTU/SF basis. Since the City’s inventory of space changes, a relative unit must be used.

The City’s goal to voluntarily purchase at least 20% of its electricity from clean, renewable energy sources by 2018 will also be phased in over the course of six years, starting with 15% for the baseline Fiscal Year 2012-13 and increasing 1% each subsequent year to Fiscal Year 2017-18. This goal exceeds the State’s mandatory energy Renewables Portfolio Standard (RPS) for Class I sources which requires utilities to source 17% by 2018.

ON-GOING INITIATIVES

Energy conservation measures that have been put in place thus far have reduced energy consumption by 2.1% from the FY 2012 baseline year. The City’s primary initiatives are outlined below.

Renewable Energy

A 4 kW roof-mounted solar system is operating at the City’s Southwest Branch library at 460 New Britain Avenue; a 5.28 kW solar electric system is installed at Hartford High School and a 5 kW system at the Mary Hooker School. The City’s new Public Safety Complex on High Street has a fuel cell system to provide heating, cooling and power.

The City is currently discussing with the Materials Innovation and Recycling Authority (MIRA) mutually beneficial approaches to utilizing the power produced from a 1 MW system installed atop the City-owned landfill in the North Meadows area. Power is fed into the electric utility grid and sold to CL&P at a wholesale generation rate.

Additionally, the City entered into a two-year power purchase agreement with Aequitas Energy, effective December 1, 2013, whose portfolio consists of 18% from renewable power.

Clean Energy Communities Program

As part of an EnergizeCT initiative jointly offered by the Clean Energy Finance and Investment Authority and the Connecticut Energy Efficiency Fund, the City has become a Clean Energy Community. Through a three step process the community leaders, households, and local businesses work together to set clean energy goals and be rewarded for their achievements and demonstrate their leadership:

- Commit to the “Clean Energy Communities Municipal Pledge” (Appendix A) to save energy in municipal buildings and voluntarily purchase renewable energy
- Fulfill the Clean Energy Communities Municipal Pledge by taking actions to save energy and to support renewable energy
- Earn energy efficiency and renewable energy points that can be redeemed for clean energy systems and grants for energy-saving projects
Retro Commissioning

As part of the CL&P Retro-Commissioning Program that provides financial incentives through the Connecticut Efficiency Program, the City of Hartford retained a consultant to carry out energy evaluations and implement energy conservation measures in its schools and libraries. The objective of the program is to find low- or no-cost, non-capital energy efficient measures that can be implemented effectively to decrease energy consumption. The buildings are evaluated based on site visits, tabulations of utility bills, reviews of building drawings, and conversations with site maintenance and administrative personnel. The energy conservation measures recommended as a result of the investigations are then reviewed by CL&P and if accepted are eligible for up to 40% cost incentives.

Nine schools and the Central library have been evaluated and four ASHRAE Level I energy audits are in progress. Energy conservation measures are being implemented at the following:

- Annie Fisher School
- Capital Preparatory Schools
- Mary Hooker School
- University of Hartford Science and Engineering School
- Breakthrough School
- Maria Sanchez School

Examples of improvements that are applicable under this program include:

- Air sealing and insulation repair
- HVAC Controls improvements
- Lighting and/or lighting upgrades with most modern types and controls
- Occupancy sensors
- Motors and pumps
- New equipment upgrades to more efficient model
- Lighting and/or lighting upgrades with higher efficiencies
- Reprogramming existing controls sequences for more efficient operation.
- Miscellaneous Loads and Custom Energy Savings Measures
- Self Generation/Combined Heat and Power Evaluation
- Energy Supply Options (Energy cost only)

Other School-related Initiatives

Control systems, energy efficient motors and energy efficient lighting have been incorporated into all the schools in the School Construction Program. Global Studies at Quirk, M.D. Fox School and the Journalism and Media Academy were all constructed to meet or exceed LEED silver requirements. West Middle School and Hartford Magnet Trinity College Academy as well as any future construction will conform to the State of Connecticut’s High Performance Building Standard which is comparable to the LEED Silver designation.
Almost 300,000 SF of building roof area has been evaluated for the potential to install solar electric panels (Appendix B). Although there is a potential to place 2,590 kW of PV on these roofs, many factors such as roof condition, strength and orientation would need to be considered.

Combined heat and power systems (CHP) utilize small, locally installed generators to produce electric power as a base load source of electricity and recover heat from the engines to offset hot water and heating loads. In 2013, Capital Preparatory Magnet School, Mary Hooker School and the Science, Technology, Engineering and Math (STEM) Magnet School at Annie Fisher had 60 kW CHP systems installed. Energy savings have yet to be quantified but will be added to the 2014 monitoring report.

A much larger (600 kW) CHP system is being evaluated for the Parkville Elementary/Senior Center/Library using a $2.0M grant from DEEP. This project would provide local on-site generation with a provision to disconnect from the electrical grid during times of emergencies or grid outages. The project will include interpretive signage to educate students and the community about the system’s operation and benefits.

**C-PACE**

Funding from Clean Energy Finance and Investment Authority (CEFIA)) under its Commercial Property Assessed Clean Energy (C-PACE) program allows long-term financing of energy upgrades through repayment from a property tax benefit assessment.

The City participates in this program and is actively seeking additional candidates. The Bushnell Memorial Auditorium (166 Capitol Avenue), Walnut Huntley (41 Walnut) and ICH (1841 Broad) are currently participating in the program.

**Alternative Fuel Vehicles**

The City received funding from the Department of Transportation’s 2014 Connecticut Clean Fuel Program and has contracted to purchase five new natural gas powered waste/recycle trucks which will reduce emissions and noise significantly.

As the City continues to reduce the total number of vehicles it owns and replaces vehicles with more efficient models, fleet management and transportation incentives will continue to be explored to reduce operation and maintenance costs and energy consumption.

**Energy Improvement Districts**

In March of 2014, the City approved a process for creating Energy Improvement Districts (EID), the locations and configurations of which are yet to be determined.

By having the ability to generate their own electricity, EIDs offer the potential of greater...
flexibility and reliability of power sources for homes and businesses. EIDs have more rights when addressing concerns regarding power generation, transmission, and distribution. These districts can be financed and managed outside the normal utility grid. Districts can also help businesses forecast their energy costs, hedge their purchases, and commit to long-term energy contracts.

EIDs can benefit other electric customers outside of the EID by taking demand off of the system and increasing capacity elsewhere on the grid. EIDs can also promote energy efficiency by using the heat produced in power generation to meet the heating and cooling needs of nearby customers.

**Green Infrastructure**

Green infrastructure predominantly involves the use of vegetation, soils, and other natural elements to manage stormwater. In urban areas, trees play a critical role in not only mitigating storm flow but also reducing energy and improving the livability of neighborhoods. Trees reduce and slow stormwater by intercepting precipitation in their leaves and branches. Trees effectively reduce energy usage by removing carbon dioxide and other pollutants; provide shade to mitigate the urban heat island effect and regulate temperatures.

The City's Department of Public Works has been working in partnership with KNOX Inc. (formerly the Knox Parks Foundation) in reaching the goal of planting 1,000 trees a year to expand and sustain the City’s forested vegetation. This goal is relevant to energy reduction as an analysis conducted by KNOX with participation from CT DEEP, the City and the US Forest Service indicates that as of 2007, Hartford's forested vegetation removed carbon emissions equivalent to 2,400 barrels of oil a year and 73 tons of air pollutants annually.

The recommendations of the City's Green Ribbon Task Force Report and the Parks Master Plan also provide a blueprint for green infrastructure city-wide. Implementation of strategies and actions presented in these plans will support the City’s energy goals.

### ORGANIZATIONAL CONSIDERATIONS

With the completion of this initial plan, the City must provide a suitable framework for implementation. First and foremost the City would need to formally assemble a Clean Energy Committee. Doing so will impart all the necessary requisites needed for administration, decision-making and budgeting.

Secondly, while an Energy Committee provides direction and prioritization, the City would be well served by hiring a Sustainability Coordinator for implementation and day-to-day coordination and collaboration among departments. Having a Sustainability
Coordinator dedicated to continuing to evolve this Action Plan and serve as the City’s champion for implementation is critical for monitoring benchmarks and tracking progress.

This individual would work closely with the DPW, the Board of Education and other City departments, to gain insight into evolving issues and ideas. The Coordinator could also assume responsibility for implementing a broader outreach program.

**JUMPSTARTING**

**ACTION 1: Build Capacity**

The City’s DPW has been taking the lead in overseeing and carrying out many of the energy-related initiatives. Establishing the organizational framework and hiring a Sustainability Coordinator would be the first step in meeting the objectives of this plan.

**ACTION 2: Finalize Benchmarking and Begin Tracking**

The benchmarking is nearly complete. Information from a small number of accounts need to be gathered and confirmed to complete the benchmarking for the City’s energy accounts. The benchmarking will establish a baseline from which the City’s energy goals will be measured and priorities identified.

Once the baseline is finalized the City will be tracking and reporting energy consumption on a regular basis, and this will evolve into a City-wide comprehensive energy management program.

**ACTION 3: Explore and Evaluate the ESCO Model**

Energy Services Companies (ESCOs) could deliver City-wide turn-key energy upgrades without the City incurring any capital expenditures; thus providing the vital means to achieving the City’s energy goals in an expeditious manner and without the need for budget programming and City financing. This model could also provide the means of funding the Sustainably Coordinator position. It is recommended that the City first informally speak to a range of ESCOs to learn about the approach and terms. Following this, a scope of services should be drafted so that a formal Request for Proposals could be issued by the City to procure turn-key energy services contracts.

**ACTION 4: Continue Clean Energy Community Efforts**

The City with help from citizen volunteers shall continue to meet the requirements of the program with specific focus on elements that obtain program credits that will directly contribute to achieving the City’s energy goals.

**ACTION 5: Identify and Prioritize Implementation Targets**
There are a myriad of ideas on how best to reduce energy consumption and costs and meet the City’s 2018 energy goal. These ideas primarily fall into two major categories: project specific or programmatic. Project-specific targets pertain to implementation of physical energy saving measures such as retro-fitting, combined heat and power systems, or rooftop solar installations. Programmatic targets would encompass approaches, policies and administrative actions.

In carrying out this action, it is recommended that the City first appoint a lead person who will have the ability to work across departments. This person would be given the responsibility of identifying department-specific energy-related targets and assembling a decision-making matrix. Based on operational jurisdiction, the key departments to include would be the Department of Public Works, the Board of Education, Housing/Property Management and Development Services.

The prospective targets identified through this process would be evaluated based on a number of criteria including the need for and probability of funding and relevance to achieving the City’s energy goal.

**ACTION 6: Engage the Community**

As the City’s successes grow, there will be more opportunities to showcase these achievements and begin to expand efforts to engage residents and businesses. C-PACE and the Clean Energy Community designation are already helping in this regard. More formalized outreach such as regularly scheduled neighborhood meetings, video clips on the city’s website and educational materials would be useful in spreading the word. Using school functions and dovetailing with the Livable & Sustainable Neighborhoods Initiative would also be effective mechanisms to engage the larger community.
APPENDIX A

Clean Energy Community Pledge
CLEAN ENERGY COMMUNITIES MUNICIPAL PLEDGE

The Clean Energy Communities program is an initiative funded by both the Clean Energy Finance and Investment Authority (CEFIA-formerly known as the Connecticut Clean Energy Fund) and the Connecticut Energy Efficiency Fund. CEFIA and the Energy Efficiency Fund develop programs which collectively seek to have Connecticut cities and towns both reduce energy use and increase support for clean, renewable energy for municipal facilities. The Energy Efficiency Fund programs are administered by The Connecticut Light and Power Company, The United Illuminating Company, Yankee Gas Services Company, The Southern Connecticut Gas Company, and/or Connecticut Natural Gas Corporation (collectively, "the Companies")

By applying currently available energy efficiency and clean, renewable energy technologies the City of Hartford can save money, create a healthier environment and strengthen local economies; and accordingly, the City of Hartford makes the following Clean Energy Communities Municipal Pledge:

1. The City of Hartford pledges to reduce its municipal building energy consumption by 20% by 2018. Building energy consumption shall be determined by benchmarking municipal building energy consumption to a baseline fiscal year. The City of Hartford can elect from the following fiscal years to determine its energy baseline year: 2008-2009, 2009-2010, 2010-2011, or 2011-2012.
   a. The City of Hartford will seek to reduce its municipal building energy consumption for municipal facilities by at least 20% by 2018. The schedule follows:
      i. Fiscal Year 2012-2013: 5% Reduction
      ii. Fiscal Year 2013-2014: 8% Reduction
      iii. Fiscal Year 2014-2015: 11% Reduction
      iv. Fiscal Year 2015-2016: 14% Reduction
      v. Fiscal Year 2016-2017: 17% Reduction
      vi. Fiscal Year 2017-2018: 20% Reduction
   b. The City of Hartford will work with the Companies, contractors or other entities to benchmark all of its municipal buildings (including board of education buildings) to determine all municipal building energy usage.
   c. Beginning July 1, 2015, the City of Hartford agrees to provide documentation of its municipal building energy consumption on an annual basis by the end of the first quarter of the following fiscal year.
   d. The City of Hartford pledges to create its own Municipal Action Plan (MAP) to determine its path in reducing its energy consumption. The City of Hartford may satisfy this requirement by submitting a pre-existing municipal energy plan, sustainability plan, climate change action plan or similar document.
   e. There is no penalty if the City of Hartford fails to meet the reduction amounts set forth in the schedule above. However if these reduction targets are not met starting July 1, 2015, the City of Hartford will not be eligible to receive Bright Ideas Grants from the Connecticut Energy Efficiency Fund and Companies under the Clean Energy Communities program.

2. The City of Hartford pledges to purchase 20% of its municipal building electricity from clean, renewable energy sources by 2018.
   a. The City of Hartford will seek to make a voluntary purchase of at least 20% of the electricity for municipal facilities from clean, renewable energy sources by annual CEC program requirements. The schedule follows:
      i. Fiscal Year 2012-2013: 15% Purchase
      ii. Fiscal Year 2013-2014: 16% Purchase
      iii. Fiscal Year 2014-2015: 17% Purchase
      iv. Fiscal Year 2015-2016: 18% Purchase
v. Fiscal Year 2016-2017: 19% Purchase
vi. Fiscal Year 2017-2018: 20% Purchase

b. The City of Hartford agrees to provide CEFIA documentation of its municipal clean energy purchases on an annual basis by the end of the first quarter of the following fiscal year. CEFIA intends to request documentation of municipal clean energy purchases for FY2011-2012 in July 2012.

c. The City of Hartford acknowledges that clean, renewable sources are those defined in section 16-1 of the general statutes as Connecticut Class I renewable energy sources or meeting Green-e® Energy certification standards.

d. The City of Hartford may satisfy the voluntary purchase requirement by purchasing Green-e® Energy certified Renewable Energy Credits (RECs), enrolling one of more municipal facilities in the CTCleanEnergyOptions℠ program, installing renewable energy systems (provided that the RECs associated with such system(s) are quantifiable and not held by a third-party) or any combination thereof.

e. There is no penalty if the City of Hartford fails to meet the items set forth in the schedule above; however, the City of Hartford will not be eligible to receive incentive rewards from CEFIA under the Clean Energy Communities program.

3. The City of Hartford agrees to promote energy efficiency and clean, renewable technologies in its community. The City of Hartford is encouraged to establish a Clean Energy Task Force, or comparable body. This entity will assist the municipality in meeting the Clean Energy Communities Municipal Pledge and to perform education and outreach among residents, businesses and institutions within the community concerning energy efficiency and clean, renewable energy programs.

By taking the pledge and meeting the Clean Energy Community Program requirements outlined by CEFIA and the Connecticut Energy Efficiency Fund, the City of Hartford may qualify, subject to the terms of separate formal contracts, for the following grants:

a. CEFIA. For every 100 points, the City of Hartford may earn a 1 kilowatt (or equivalent) clean energy system.

b. Energy Efficiency Fund. For every 100 points, the City of Hartford may earn a Bright Idea Grant that can be used for energy-saving projects. The City of Hartford is eligible for two Bright Idea Grants per fiscal year.

Pedro E. Segarra *
Mayor
City of Hartford

* The City of Hartford understands that the Clean Energy Communities Municipal Pledge is not a contract, and that CEFIA, the Energy Efficiency Fund, and the Companies have not contracted, committed, agreed or promised, to perform or incur any obligations, in any manner, hereunder.
APPENDIX B

Rooftop Solar Capacity Analysis
### CITY OF HARTFORD RFP # COH 5384 APPENDIX B2 (revised 051613)
### MUNICIPAL & SCHOOL BUILDINGS
### SOLAR POWER CAPACITY ASSESSMENT

#### ALL BUILDINGS

<table>
<thead>
<tr>
<th>Building</th>
<th>Address</th>
<th>Estimated Total SF</th>
<th>Estimated Roof SF</th>
<th>Year built (Assessor's data)</th>
<th>Roof Install date</th>
<th>Elect Use (kWh/yr)</th>
<th>CLAP</th>
<th>Potential Roof Area for PV (SF)</th>
<th>Potential PV System Capacity (AC)</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Batchelder</td>
<td>757 New Britain Ave</td>
<td>96,715</td>
<td>48,380</td>
<td>1955</td>
<td>2012</td>
<td>564,330</td>
<td>40</td>
<td>40,000</td>
<td>400</td>
<td>69 kW CHP (not yet operational)</td>
</tr>
<tr>
<td>Capital Prep</td>
<td>1204 Main Street</td>
<td>105,402</td>
<td>35,000</td>
<td>1920</td>
<td>2009</td>
<td>1,245,166</td>
<td>56</td>
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</tr>
<tr>
<td>HPSC</td>
<td>253 High Street</td>
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<td>60,000</td>
<td>2012</td>
<td>2012</td>
<td>1,000,000</td>
<td>56</td>
<td>40,000</td>
<td>50 to 280</td>
<td>See &quot;HPSC breakdown&quot; section</td>
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<td>Kinneary</td>
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<td>1973</td>
<td>2010</td>
<td>1,134,167</td>
<td>56</td>
<td>40,000</td>
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<tr>
<td>Mary Hooker</td>
<td>200 Sherbrooke Ave</td>
<td>106,664</td>
<td>50,000</td>
<td>1952</td>
<td>2009</td>
<td>950,000</td>
<td>56</td>
<td>30,000</td>
<td>300</td>
<td>Onsite 5 kW PV &amp; 60 kW CHP</td>
</tr>
<tr>
<td>Minner</td>
<td>104 Vine Street</td>
<td>93,432</td>
<td>30,000</td>
<td>1920</td>
<td>2012</td>
<td>624,667</td>
<td>35</td>
<td>20,000</td>
<td>200</td>
<td></td>
</tr>
<tr>
<td>Parker Memorial</td>
<td>2621 Main St</td>
<td>30,000</td>
<td>30,000</td>
<td>2009</td>
<td>2009</td>
<td>670,000</td>
<td>37</td>
<td>20,000</td>
<td>200</td>
<td></td>
</tr>
<tr>
<td>STEM at Fisher</td>
<td>280 Plainfield Street</td>
<td>115,000</td>
<td>115,000</td>
<td>1985</td>
<td>2011</td>
<td>1,155,167</td>
<td>55</td>
<td>34,000</td>
<td>340</td>
<td>Potential PV area includes south-facing sloped raised seam metal roofs; 60 kW CHP (not yet operational)</td>
</tr>
<tr>
<td>Wish</td>
<td>350 Barbour Street</td>
<td>95,492</td>
<td>45,000</td>
<td>1980</td>
<td>2012</td>
<td>480,000</td>
<td>35</td>
<td>45,000</td>
<td>450</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>7,854,393</td>
<td>50</td>
<td>209,000</td>
<td>2,590</td>
<td></td>
</tr>
</tbody>
</table>

#### HPSC breakdown

<table>
<thead>
<tr>
<th>HPSC (Hartford Public Safety Complex)</th>
<th>Address</th>
<th>Estimated Total SF</th>
<th>Estimated Roof SF</th>
<th>Year Built</th>
<th>Roof Install Date</th>
<th>Elect use kWh/yr</th>
<th>CLAP</th>
<th>Roof SF PV area</th>
<th>PV kW capacity</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>HPSC building &quot;A&quot; to NE, south facing sloped slate roofing</td>
<td>253 High Street</td>
<td>80,000</td>
<td>60,000</td>
<td>2012</td>
<td>2012</td>
<td>1000000</td>
<td>56</td>
<td>5000 to 280000</td>
<td>50 to 280</td>
<td>Onsite 400 kW UTC fuel cell trig; kWh/yr estimated; full occupancy Feb 2013; building power peak estimates 0.9 kW winter / 1.6 kW</td>
</tr>
<tr>
<td>HPSC building &quot;B&quot;, flat roof with privacy screens &amp; penthouse</td>
<td>253 High Street</td>
<td>30,000</td>
<td>15,000</td>
<td>2012</td>
<td>2012</td>
<td>3000</td>
<td>30</td>
<td>50</td>
<td></td>
<td>Relatively small irregular areas of south aspect sloped faux slate shingle roof</td>
</tr>
<tr>
<td>HPSC central building &quot;C&quot;, parking structure to SW</td>
<td>253 High Street</td>
<td>40,000</td>
<td>20,000</td>
<td>2012</td>
<td>2012</td>
<td>5000</td>
<td>50</td>
<td>5000</td>
<td></td>
<td>Estimated potential roof area for PV includes south aspect flat roof only</td>
</tr>
<tr>
<td>HPSC building &quot;C&quot;, parking structure to SW</td>
<td>253 High Street</td>
<td>50,000</td>
<td>25,000</td>
<td>2012</td>
<td>2012</td>
<td>5000 to 20000</td>
<td>50</td>
<td>20000</td>
<td>50 to 200</td>
<td>Offsite estimated potential area for PV includes hypothetical PV structure atop garage; potential area for PV atop ~5k SF of existing raised beam shading with unknown structural capacity for PV TBD</td>
</tr>
</tbody>
</table>